



Pine Mountain Lake Aviation Association

*Next meeting February 7, 2026
Potluck Social 6 pm / Dinner 7 pm
Buchner Hangar / Museum, 20885 Hemlock*

Volume 54 Issue 1
January 2026
A Publication of the Pine
Mountain Lake Aviation
Association, Inc.

President's Message - By Bob Mackey

Proposed changes to PMLAA Bylaws

Each year, we have a bit of a problem in managing PMLAA. The fiscal year, the membership year, and the officer year all transition at the same time. That makes sense at first glance but results in confusion when all the membership forms arrive and half are processed by the new board, and half are processed by the old board. The fiscal and tax years are fixed to the calendar year for this type of corporation. Changing the membership year would require some significant changes in notification and dues. The proposed change is to shift the officer cycle to April, allowing the new officers to learn the basics before being overwhelmed with membership renewals. Elections will be held in March. That does require an update to the Bylaws. While we are at it, we can trim some of the obsolete clauses from the Bylaws. Sally Smikhal has provided exceptional and detailed suggestions for clarification and cleanup of awkward clauses. Those changes are included in the 2026 draft Bylaws proposal. At present, we are attaching the draft Bylaws for membership review. The membership will be asked to vote on the changes at the February 7 membership meeting. The present (2022) Bylaws, and the proposed 2026 Bylaws are attached to this newsletter for your review. If anyone has input on the update of the bylaws, please contact me (president@pmlaa.org).

Airport

The County is following up on our suggestion to consider a frequency change for the Pine Mountain Lake Airport. The present frequency, 122.90 MHz, is shared by many other nearby airports and can be congested at times. A frequency survey has been done, and some candidate frequencies have been identified. After the County Supervisors discuss this plan, they will send this suggestion to the FAA for their review. Separately, but in parallel, there is a proposal to change the name to Groveland Yosemite Airport. If both proposals move forward in a timely manner, we can look forward to re-marking the taxiway or runway with the new information, possibly in 2026.

Meetings

The February 7 meeting will be held at the Buchner Hangar / Museum, 20885 Hemlock, near the intersection of Hemlock and Woodside Way, near the North Taxiway.



[Safety Corner- Mike Gustafson, CFI](#)

Handling In-Flight Emergencies and Your Emotional Stability!

A compelling recent study out of Griffith University in Australia sheds new light on how mental stability of the pilot, not just the usual training, helps handle an in-flight emergency.

During flight training for emergency situations, pilots are trained over and over on handling the situation using a check list and Standard Operating Procedures. However, your basic natural mental stability, ability to improvise, and systems knowledge also play a huge role in the successful outcome of the emergency. Besides the known factors such as training, experience, leadership and aviation decision making, the study revealed three other factors that play a significant role:

1. Mental preparedness, 2. Deep system knowledge, and 3. the ability to keep emotions in check.

Yes, deep down you can be a nervous wreck but to those around you, other pilots/crew, and ATC, you are calm and focused. Unfortunately, if your natural mental status is easily thrown for a loop, or easily overloaded, the outcome is less assured. Yes, training is the basis for handling, but your ability to take a step back and improvise, think outside the box beyond the S.O.P. often saves the day. After all, who can train to land a 757 in the Hudson River??

Other traits such as Professionalism, Situational Awareness, Reaction Time, and Creativity can provide the confidence to save the day, but Mental Preparedness, Deep System Knowledge, and Emotional Resilience are the bedrock for keeping your cool so you can apply the four key traits: training, experience, leadership and aviation decision making.

As we progress through our training, we go from no confidence in our abilities to complete a flight task to a level of confidence that says, yes, we can actually fly the airplane to some standard of acceptability. But over-confidence often follows this trend, and we soon become complacent, such as, we can fly the box the airplane came in! The most dangerous combination of pilots is three Senior Captains on the Flight Deck at the same time!

I am reminded of a charter flight where I had to fly five very senior Flight Instructors, all older than I, to a training site three states away. The amount of advice coming over the intercom got so distracting I finally had to mute the audio system!

Our current training systems do not address or teach adaptability, emotional regulation and mental modeling and they should. For those of us who are tasked with teaching folks to fly, we should include Improvisation, Creativity, Resilience and Deep Systems Knowledge. Just in case...

Too often I have noticed that students limit their learning to just enough to pass the test. But once we have our Private Pilot Certificate, I suggest a deep dive into the elements that keep an airplane in the air! Understand the relationship between stall speeds vs. gross weight, stall speed vs. bank angle, density altitude and learning how to control your emotions so you can use the emergency procedures taught to you by your instructor. Unless the emergency occurs in the first 1000 feet of departure, take time to wind your watch then act! That last part was what I was taught by my ATP Instructor.

Let's be calm (and safe) out there!

Airport Manager

Coffee &



Conversation

**First Thursday
of the month**

10:00 am—11:00 am

**Yosemite Flights
Pine Mountain Lake
Airport**





Pine Mountain Lake Aviation Association

Membership Application, Renewal and Update



- () New Member
 () Renewal – no changes
 () Renewal – with changes

Date: _____

	Order Badge	Publish on Member List
Name 1: _____	<input type="checkbox"/> Yes \$15 ea.	<input checked="" type="checkbox"/> Yes
Name 2: _____	<input type="checkbox"/> Yes \$15 ea.	<input checked="" type="checkbox"/> Yes
Child Name: _____	<input type="checkbox"/> Yes \$15 ea.	<input type="checkbox"/> Yes <input type="checkbox"/> No
Child Name: _____	<input type="checkbox"/> Yes \$15 ea.	<input type="checkbox"/> Yes <input type="checkbox"/> No
Mailing Address: _____	<input type="checkbox"/> Yes	<input type="checkbox"/> No
City: _____ State: _____ Zip: _____	<input type="checkbox"/> Yes	<input type="checkbox"/> No
Phone 1: _____	<input type="checkbox"/> Yes	<input type="checkbox"/> No
Phone 2: _____	<input type="checkbox"/> Yes	<input type="checkbox"/> No
Email 1: _____ (Required)	<input type="checkbox"/> Yes	<input type="checkbox"/> No
Email 2: _____	<input type="checkbox"/> Yes	<input type="checkbox"/> No

PMLAA Mission: To promote aviation interests and ensure the welfare and safety of its members, Pine Mountain Lake Airport, and the general community, through aviation-oriented recreational and educational activities.

Monthly Meetings: Held the first Saturday of each month (no meeting in January or July), usually at 6:00, check the PMLAA Newsletter or website www.pmlaa.org for details.

- Annual membership dues are \$25.00 per household.
- Please make check payable to: **PMLAA.**
- Bring to monthly meeting or remit to: **PMLAA, PO Box 131, Groveland, CA 95321**
- Membership includes:
 - Monthly electronic newsletter.
 - Access to member directory (available *only* to members).
 - Invitation events to monthly meetings and airport events.

Annual dues \$25.00 per year	\$ _____
Badges @ \$15.00 each	\$ _____
Donation (\$25-\$100 suggested)	\$ _____
Scholarship Fund Donation	\$ _____
TOTAL enclosed	\$ _____

BOARD OF OFFICERS & COMMITTEE CHAIRS – 2025

OFFICERS		COMMITTEE CHAIRS	
President , Bob Mackey	707-622-5392	Property , Ed Peters	209-962-6267
VP, Airport Affairs , Dan Anema	209-406-9236	Multimedia , Phil Hickerson	209-962-6714
VP, Social Affairs , Open		Membership/Rstr , Bob Mackey	707-622-5392
Secretary , Phil Boortz	805-944-0148	Airports Manager , pending	
Treasurer , Ralph McLaughlin	408-520-8209	Display Day Coordinator Dan Anema	209-406-9236
Email: president@pmlaa.org or board@pmlaa.org		Safety , Mike Gustafson & Joe Sobczak	
		Newsletter , Julie Anema	209-614-7606
		Webmaster , Jeremy Zawodny	408-685-5936

**PINE MOUNTAIN LAKE AVIATION
A SOCIAL PURPOSE CORPORATION
BYLAWS**

**ARTICLE I
NAME, PURPOSE, AND LOCATION**

SECTION 1. NAME

The name of this corporation is Pine Mountain Lake Aviation, a California nonprofit 501(c)(7) social purpose corporation, which shall hereafter be referred herein as the “Corporation”.

These Bylaws recognize the former name “Pine Mountain Lake Aviation Association (PMLAA)” for the Corporation.

SECTION 2. PURPOSE

The primary purpose of the Corporation is to further and promote the aviation interest, welfare and safety of its members, Pine Mountain Lake Airport, and the general community through education and recreational activities.

SECTION 3. PRINCIPAL OFFICE

The principal office of the Corporation for the transaction of its business is Post Office Box 131, Groveland, California, 95321, located in Tuolumne County, California.

**ARTICLE II
MEMBERSHIP MEETINGS AND VOTING**

SECTION 1. QUALIFICATIONS FOR MEMBERSHIP

Any person supportive of the purposes of the Corporation may become a Member by payment of dues as established in these Bylaws.

SECTION 2. MEETINGS

Meetings of the Members for the purpose of conducting Corporation business and maintaining social contact will be held at least 9 times per calendar year, or as voted by the Membership from time to time. Notice of regular meetings, including date, time, location, and planned agenda will be sent to each Member/Member family at least two business days ahead of the meeting date.

SECTION 3. MEMBERS' RIGHTS TO ADDRESS OFFICERS AND MEMBERSHIP MEETINGS

Members wishing to address Officers or Members at a Meeting shall request time on the agenda from the President (CEO). Prior to attending a Board or Membership meeting, the Member may provide a summary of their issue or concern. The President (CEO) will provide meeting logistics to the member,

SECTION 4. QUORUM

The Members present at any duly called meeting, whether regular or special, shall constitute a quorum for the conduct of business.

SECTION 5. VOTING

Members will have one (1) vote which will be cast by recorded vote, roll call, voice vote, "show of hands", or secret ballot. A simple majority of Members voting will determine the result.

SECTION 6. ANNUAL MEETING

The annual meeting of Members for the purpose of electing Officers shall be held in March of each year.

**ARTICLE III
OFFICERS**

SECTION 1. OFFICERS

The Corporation shall have a Board of elected Officers fulfilling positions of President (CEO), V.P. Airport Affairs, V.P. Social Affairs, Secretary, and

Treasurer (CFO). The immediate past President, if not re-elected, shall be an advisor to the Board but will have no vote of office.

SECTION 3. OFFICER NOMINATIONS

The President (CEO) shall appoint a Nominating Committee composed of (3) three Board members. The Committee shall be appointed in November and shall report their nominees to the membership at the March meeting.

Nominations may be made by any Member by submitting their nomination to the Nominating Committee.

Nominations may be made from the floor at the March regular meeting provided consent of the nominee has been obtained.

SECTION 4. VOTING FOR OFFICERS

Candidates with the highest number of votes shall be elected. When only (1) one candidate is nominated for the office, that person shall be elected. New Officers take office in April.

SECTION 2. TERMS OF OFFICE

Officers will be elected for one (1) year and may not serve more than two (2) terms consecutively in a particular position. This section may be violated for the good of the Corporation.

SECTION 3. BOARD OF DIRECTORS MEETINGS

For each month that a regular meeting is scheduled, the Board of Officers shall meet at least once prior to the membership meeting.

SECTION 4. QUORUM

The Quorum for a Board Meeting conducting Corporation business will be three (3) officers.

SECTION 5. VACANCIES

A vacancy shall be deemed to exist if any Officer resigns or misses three (3) unexcused consecutive Board Meetings. The remaining Officers shall seek

replacement from the membership and upon their agreement appoint this member to serve out the balance of the term.

SECTION 6. DUTIES

The duties of the Officers shall be as follows:

PRESIDENT (CEO)

- A. Presides at all meetings of Officers (Board) and regular meetings of the members.
- B. Ex-officio of all Committees.
- C. Appoints Nominating Committee.
- D. Decides on meeting locations, meeting topics, and guest speakers.
- E. Along with the Treasurer (CFO), maintains bank accounts.

VICE PRESIDENT (CEO) OF AIRPORT AFFAIRS

- A. Presides over all meetings in the absence of the President (CEO).
- B. Coordinates all committees dealing with aviation.
- C. Has a standing appointment to the Airport Advisory Committee of Pine Mountain Lake.

VICE PRESIDENT (CEO) OF SOCIAL AFFAIRS

- A. Is responsible for selecting members for the social committee.
- B. Along with the President (CEO), decides on meeting locations and meeting topics and guest speakers.
- C. Oversees food selections for each meeting. Including catering vendors.

SECRETARY

- A. Records minutes and maintains record of each meeting of the Officers (Board) and regular meetings of the membership.
- B. Writes correspondence as directed by the President (CEO).

- C. Maintains original of these bylaws.
- D. Responsible for maintenance of Incorporation rules and regulations as it pertains to the Corporation.
- E. Keeps all Corporation correspondence, copies of contract and minutes of all meetings.

TREASURER (CFO)

- A. Keeps accurate copies of all records for all monies collected and expended.
- B. Presents monthly financial reports at meetings of the Officers (Board). Financial reports may be provided to Members upon reasonable request, and at least annually at a general Membership meeting.
- C. Along with the President (CEO), maintains bank accounts.
- D. Prepares checks, or other payment, promptly for payment of approved obligations.
- E. Deposits all monies on a timely basis,
- F. Prepares and submits annual tax returns and Corporation reports as required.

**ARTICLE IV
ANNUAL MEMBERSHIP DUES AND BUDGET**

SECTION 1. ANNUAL DUES

Annual dues will be assessed each January, such assessments to be determined in light of the needs of the association.

SECTION 2. SPECIAL ASSESSMENTS

At a regular or special meeting of the membership, the President (CEO) or Treasurer (CFO) may present background and proposal for a special assessment, not to exceed 20% of the annual dues. The special assessment

will be levied and effective upon agreement by a majority vote of the Members present at this meeting.

SECTION 3. ANNUAL BUDGET

Corporation Officers shall present an annual budget for approval of the membership at the May meeting. The anticipated income, activities requiring expenditures, and a contingency fund, not to exceed 10% of the total expenditures, will be contained in the budget. The annual budget will be adopted upon a vote of approval by a majority of the members present at the membership meeting.

Any expenditures proposed after adoption of the budget shall be presented at a regular or special meeting of the membership and approved by the majority of Members present at the meeting where the proposal is made.

ARTICLE V MISCELLANEOUS

SECTION 1. STANDING OR AD HOC COMMITTEES AND DUTIES

Standing or Ad Hoc Committees may be established from time to time by the Officers.

These Committees would be responsible for areas of pertinent interest to the membership and Corporation, such as but not limited to publicity, social, newsletter, fly out, safety, property manager and membership. The Committee's responsibilities may include recommendation on specific topics, gathering information, overseeing specific tasks and communication via newsletter columns.

When a Committee is formed, the role(s)/responsibilities including duration will be communicated to the membership at a regular meeting, either prior to Committee formation or next following regular meeting.

SECTION 2. CHECKS

All corporation checks over \$500 will be signed by the President (CEO) and Treasurer (CFO).

**ARTICLE VI
NON-LIABILITY OF OFFICERS**

The Officers (Board) shall not be personally liable for the debts, liabilities, or other obligations of the Corporation.

**ARTICLE VII
INDEMNIFICATION BY CORPORATION OF DIRECTORS, OFFICERS,
AND OTHER AGENTS**

To the fullest extent permitted by California law, the Corporation/Organization shall indemnify its "agents," as described by law, including its Officers, and volunteers, and including persons formerly occupying any such position, and their heirs, executors and administrators, against all expenses, judgments, fines, settlements, and other amounts actually and reasonably incurred by them in connection with any "proceeding," and including any action by or in the right of the Corporation, by reason of the fact that the person is or was a person as described in the Corporation Act. Such right of indemnification shall not be deemed exclusive of any other right to which such persons may be entitled apart from this Article.

**ARTICLE VIII
INSURANCE FOR CORPORATE AGENTS**

The Officers (Board) may adopt a resolution authorizing the purchase and maintenance of insurance on behalf of any agent of the Corporation (including an Officer, volunteer, or other agent of the Corporation), to the fullest extent permitted by California law, against any liability asserted against or incurred by the agent in such capacity or arising out of the agent's status as such, or to give other indemnification to the extent permitted by California law.

**ARTICLE IX
AMENDMENTS**

These Bylaws may be amended and/or revised upon majority vote made by the Members present at a regular or special meeting following the distribution and reading of the proposed amendment(s) and/or revision(s) at the previous months' meeting or as published in the newsletter preceding the meeting.

Any amendment and/or revision these Bylaws will take effect from and after the date of the Board's signature and existing Bylaws will be considered repealed and rescinded as of that date.

These Bylaws will be reviewed by the Board and membership not less than every (2) years. If not amended and/or revised, the most current Bylaws will remain in effect.

WRITTEN CONSENT OF DIRECTORS ADOPTING BYLAWS

We, the undersigned, are all of the persons named as Officers of the Pine Mountain Lake Aviation a Social Purpose Corporation, a California nonprofit 501(c)7 social purpose corporation, and, pursuant to the authority granted to the Officers by these Bylaws to take action by unanimous consent without a meeting, consent to, and hereby do, and adopt these bylaws as the Bylaws of this Corporation.

Date/Signature

Bob Mackey,
President (CEO)

Ralph McLaughlin,
Treasurer (CFO)

Daniel Anema,
VP Airport Affairs

Bob Mackey (acting),
VP Social Affairs

Phil Boortz,
Secretary

CERTIFICATE

This is to certify that the foregoing is a true and correct copy of the Bylaws of the Corporation in the title thereto and that revisions to the Bylaws were duly adopted by the Board of Directors of said Corporation on the date set forth above.

Date/Signature

Phil Boortz,
Secretary

By Laws

Pine Mountain Lake Aviation a Social Purpose Corporation

Article 1

Name and Purpose

Section 1. **Name:** The name of this corporation is Pine Mountain Lake Aviation, a social purpose corporation which shall hereafter be referred herein as the "Corporation".

Section 2. **Purpose:** The primary purpose of the Corporation is to further and promote the aviation interest, welfare and safety of its members, Pine Mountain Lake Airport, and the general community through recreational activities.

Section 3. **Principal Office:** The principal office of the corporation for the transaction of its business is located in Tuolumne County, California.

Article II

Membership meetings and voting.

Section 1. Qualifications for membership: Any person supportive of the purposes of the Corporation may become a member by payment of dues as established in these bylaws.

Section 2. Meetings: Meetings of the members for the purpose of conducting Corporation business and maintaining social contact will be held monthly, or as voted by the membership from time to time. Notice of regular meetings will be sent to each member family.

Section 3. Quorum: The members present at any duly called meeting, whether regular or special, shall constitute a quorum for the conduct of business.

Section 4. Voting: Members will have (1) one vote which will be cast by Roll Call or secret ballot. A simple majority of members voting will determine the result.

Section 5. Annual Meeting: The annual meeting of members for the purpose of electing officers shall be held in December of each year.

Section 6. Nominations: The President shall appoint a Nominating Committee composed of three members. The Committee shall be appointed in October and shall report their nominees to the membership at the December meeting.

Nominations may be made from the floor at the December meeting provided consent of the nominee has been obtained.

Section 7. Voting for Officers: Candidates with the highest number of votes shall be elected. When only one candidate is nominated for the office, that person shall be elected. New Officers take office in January.

Article III

Officers

Section 1. Officers: There shall be elected a President/CEO, V.P. Airport Affairs, V.P. Social Affairs, Secretary, and Treasurer/CFO. The immediate past President, if not re-elected shall be an advisor to the Board but will have no vote of office.

Section 2. Terms of Office: Officers will be elected for one year and may not serve more than two (2) terms consecutively. This section may be violated for the good of the Corporation.

Section 3. Meetings: Officers shall meet at least once prior to the membership meeting. Section 4. Quorum: The Quorum for conducting business will be three (3) officers.

Section 5. Vacancies: A Vacancy shall be deemed to exist if any officer resigns or misses three unexcused consecutive meetings. The remaining officers shall appoint a Corporation member to serve out the balance of the term.

Section 6. Duties: The duties of the officers shall be as follows:

President/CEO

- A. Presides at all meetings of Officers and Members.
- B. Ex-officio of all Committees.
- C. Appoints Nominating Committee.

Vice President of Airport Affairs

- A. Presides over all meeting in the absence of the President.
- B. Coordinates all committees dealing with aviation.
- C. Has standing appointment to the Airport Advisory Committee of Pine Mountain Lake.

Vice President of Social Affairs

- A. Is responsible for selecting members for the social committee.
- B. Along with the President, decides on meeting locations and meeting topics and guest speakers.
- C. Oversees food selections for each meeting. Including catering vendor.

Secretary

- A. Records minutes of each meeting of the Officers and membership.
- B. Writes correspondence as directed by the President.

2

Pine Mountain Lake Aviation a Social Purpose Corporation

- C. Maintains original of these bylaws.
- D. Responsible for maintenance of Incorporation rules and regulations as it pertains to the Corporation.
- E. Keeps all Corporation correspondence, copies of contract and minutes of all meetings.

Treasurer/CFO

- A. Keeps accurate copies of all records for all monies collected and expended. B. Presents monthly financial reports at meetings of the Officers and Members. C. Prepares checks promptly for payment of approved obligations.
- D. Deposits all monies on a timely basis,
- E. Prepares and submits annual tax returns and Corporation reports as required.

Article IV

Annual Membership Dues and Budget.

Section 1. Annual Dues: Annual dues will be assessed each January, such assessments to be determined in light of the needs of the association.

Section 2. Special Assessments: Upon the majority of the membership present at a duly called regular or special meeting a special assessment may be levied not to exceed 20% of the annual dues.

Section 3. Annual Budget: Corporation officers shall present an annual budget for approval of the membership at the January meeting. The anticipated income, activities requiring expenditures, and a contingency fund, not to exceed 10% of the total expenditures, will be contained in the budget. Any expenditures proposed after adoption of the budget shall be approved by the majority of members present at the meeting where the proposal is made. The annual budget will be adopted upon a vote of approval by a majority of the members present at the membership meeting.

Article V

Miscellaneous

Section 1. Standing Committees and Duties: There shall be the following Standing Committees: The Chairperson to be appointed by the President Elect. Ad Hoc committees may be established from time to time by the officers.

Publicity

- A. Submits monthly articles to local newspapers.
- B. Submits notices of meetings to local TV channels.
- C. Posts notices of meetings on notice boards at gates at least one week prior to meetings.
- D. Responsible for sales and inventory of Corporation hats and T-shirts.

3

Pine Mountain Lake Aviation a Social Purpose Corporation

Program

- A. Responsible for monthly programs with the exception of Fly-outs and special events.
- B. Maintain social/recreational calendar.
- C. Reserves the Lake Lodge for following year.
- D. Cancels Lake Lodge dates that are not needed.

Newsletter

- A. Publishes the Newsletter two in advance of the meetings.

Fly Out

- A. Makes initial arrangements.
- B. Coordinates plans.

Safety

- A. Submits Safety articles for Newsletter.
- B. Informs corporation of pertinent safety matters.

Property Manager

- A. Maintains an inventory of Corporation's property.
- B. Responsible for setting up and taking down property needed for meetings.
- C. Responsible for cleaning and repair of property, as needed.

Membership

- A. Collects dues for treasurer and maintains accurate records.
- B. Maintains membership roster including current addresses and telephone numbers.
- C. Orders badges for new members.

Section 2. Checks- All corporation checks over \$200 will be signed by two (2)

officers. Section 3. Members' right to address Officers' and Members' meeting.

Members wishing to address an Officers meeting shall request time on the agenda from the President. Members wishing to address a Members' meeting shall rise and recognized by the President and briefly state their comments or questions.

Each issue to be voted on at the regular or special meeting of the members shall be provided a discussion period following the motion and second to adopt.

Article VI

Non-Liability of Directors: The Directors shall not be personally liable for the debts, liabilities, or other obligations of the corporation.

Article VII

Indemnification By Corporation of Directors, Officers, and Other Agents: To the extent that a person, who is, or was, a Director officer, other agent of this Corporation has been successful on the merits in defense of any civil, criminal, administrative or investigative proceeding brought to procure a judgment against such person by reason of the fact that he or she is, or was, an agent of the Corporation, or has been successful in defense of any claim, issue or matter therein, such person shall be indemnified against expenses actually and reasonably incurred by the person in connection with such a proceeding.

If such person either settles any such claim or sustains a judgment against him or her, then indemnification against expenses, judgments, fines, settlements, and other amounts reasonably incurred in connection with such proceedings shall be provided by this Corporation but only to the extent allowed by, and in accordance with the requirements of California Law.

Article VIII

Insurance for Corporate Agents: The Board of Directors may adopt a resolution authorizing the purchase and maintenance of insurance on behalf of any agent of the Corporation (including a Director, officer, or other agent of the Corporation) against any liability other than for violating provisions of law relating to self-dealing asserted against or incurred by the agent in such capacity or arising out of the agent's status as such, whether or not the Corporation would have the power to indemnify the agent against such liability under the provisions of California Law.

Article IX

Amendments: Amendments to these bylaws may be made by the majority of members present at a regular or special duly called meeting following the distribution and reading of the proposed amendment(s) at the previous months' meeting or as published in the newsletter preceding the

meeting.

5

Pine Mountain Lake Aviation a Social Purpose Corporation

WRITTEN CONSENT OF DIRECTORS ADOPTING BYLAWS

We, the undersigned, are all of the persons named as Directors of the Pine Mountain Lake Aviation a Social Purpose Corporation, a California nonprofit corporation, and, pursuant to the authority granted to the Directors by these Bylaws to take action by unanimous consent without a meeting, consent to, and hereby do, and adopt the following Bylaws, consisting of 6 pages, as the Bylaws of this Corporation.

Dated: _____

_____, Mike Gustafson, President, and Chief Executive Officer

_____, Patricia Gibson, Treasurer and CFO

_____, Rob Compton, VP Airport Affairs

_____, Gabriel Coelho, VP Social Affairs

_____, Bob Mackey, Secretary

CERTIFICATE

This is to certify that the foregoing is a true and correct copy of the Bylaws of the Corporation in the title thereto and that revisions to the Bylaws were duly adopted by the Board of Directors of said Corporation on the date set forth above.

DATED: _____ Bob Mackey, Secretary

